

Section 12:

Capital Improvement Program

I. Executive Summary

Dear President & Members of the City Council:

I am pleased to submit herewith the proposed Fiscal Years 2020-2024 Capital Improvement Program (CIP). All projects listed under FY20 will be accompanied by a funding request prior to or during the next fiscal year. All projects listed under FY2021 through FY2024 will require funding through a combination of sources as noted on the project detail sheets. As you are aware, I have placed significant emphasis on the importance of developing an organized and coordinated CIP for the City, as required by City Charter. This has proved to be a useful tool for the City and is now embedded in the City's long-range financial planning process.

The format and organization of the CIP is designed to include: 1) a description and justification of each project, 2) the year in which the project or acquisition is planned, and 3) the recommended financing mechanism. The City is very active in seeking grants and alternative funding mechanisms before recommending an appropriation from General Fund or Enterprise Fund revenues. In accordance with City Financial Policies, the City seeks to avoid the issuance of debt for any projects less than \$500,000.

Development of the CIP

Prior to the implementation of the CIP, individual departments maintained their own capital budgets. This practice provided an inventory of capital needs for each department but did not engender a comprehensive and holistic approach to capital planning. Prior to FY2013, the City was not able to offer an adequate long-term funding program to address important City-wide infrastructure improvements, replace deteriorating equipment, and repair and renovate facilities.

Since FY2013, I have prioritized the continued development and refinement of a comprehensive capital improvement plan that incorporates the capital needs of all City Departments with a practical funding plan for each year of the program. Department Heads have worked with the Mayor's Office to identify and/or update their most important capital needs for FY2020 through FY2024. Significant time has been spent on developing a realistic funding schedule within the confines of the City's financial resources and aligned with the City's financial policies.

On the following page is a breakdown of capital funding priorities for the coming fiscal year. My hope is that the City Council will continue to recognize the value and importance of committing to funding planned projects and acquisitions on an annual basis, while also acknowledging that the City is faced with new and unexpected capital challenges every year. For FY20, the capital budget totals \$7,581,822.

FY2020 Capital Funding

CIP #	Department	Project Description	Amount	Funding Source
CC001	City Clerk	Election Equipment	\$47,300	Free Cash
IT001	Information Technology	IT Hardware	\$35,000	Free Cash
IT002	Information Technology	Appraisal Software Update	\$20,000	Free Cash
FD004	Fire	Two (2) Type I Ambulances	\$600,000	General Fund Debt
FD005	Fire	Replacement of Fire Station # 2	\$500,000	General Fund Debt
PD001	Police	Surveillance Camera Integration	\$145,995	Free Cash
PL001	Planning & Development	Riverfront Critical Gap Trail Project/Clipper City Rail Trail Phase II	\$1,600,000	Grants, General Fund, Sewer Fund
PL003	Planning & Development	Complete Streets Transportation Projects	\$400,000	State Grant, Free Cash
PL007	Planning & Development	Newburyport Youth Services	\$65,000	Free Cash
PK003	Parks	Joppa Park Improvement Project	\$10,000	Grants
PK004	Parks	Inn Street Site Amenities	\$20,000	Grants
PK005	Parks	Field Improvement - Fuller Complex	\$951,260	Grants
PK007	Parks	Ventrak Slope Mower	\$28,000	Free Cash
PK013	Parks	Parks Headquarters	\$50,000	Free Cash
PK014	Parks	Master Plan for Lower Atkinson Common	\$25,000	Grants
PK015	Parks	Bartlet Mall Hist. Restoration – NW Corner Improvements	\$25,000	Grants
YS002	Youth Services	Learning Enrichment Vehicle	\$40,000	Learning Enrichment Revolving Fund
HW003	DPS - Highway	Drainage Improvement Projects Phase 1	\$400,000	General Fund Debt
HW004	DPS - Highway	Purchase of Two 6 Wheel Dump Truck with Plow	\$125,826	Free Cash
HW007	DPS - Highway	Purchase 3/4 Gas Pick-up Truck with Plow	\$40,000	Free Cash
HW009	DPS - Highway	Roadway Paving Improvement	\$520,000	Chapter 90 Funding
HW010	DPS - Highway	Sidewalk Replacement/New Construction Program	\$300,000	Meals Tax
HW011	DPS - Highway	Purchase of Tree Truck / Bucket Truck	\$200,000	Free Cash
SW002	DPS - Sewer	CCTV and Cleaning Sewer Downtown	\$100,000	Inflow/Infiltration Reserve Fund
SW003	DPS - Sewer	New Crane Truck	\$85,000	Sewer Retained Earnings
SW004	DPS - Sewer	Bobcat Loader	\$50,000	Sewer Retained Earnings
SW005	DPS - Sewer	Purchase of Ten Wheel Dump Truck	\$48,056	Sewer Retained Earnings
SW006	DPS - Sewer	WWTF and Sewer System Resiliency Plan	\$200,000	Sewer Retained Earnings, Grants
SW007	DPS - Sewer	Aeration System Upgrade	\$71,000	Sewer Fund Excess Bond Proceeds
SW008	DPS - Sewer	Headworks Concrete Wall & Ceiling Rehab	\$80,000	Sewer Fund Excess Bond Proceeds
WA001	DPS - Water	Water Main Replacement	\$125,000	Water Retained Earnings
WA004	DPS - Water	Lower Artichoke Reservoir Dam Improvement	\$50,000	Water Retained Earnings
WA005	DPS - Water	Public Water Supply Protection	\$50,000	Water Retained Earnings
WA006	DPS - Water	Water Supply - Quality Improvements	\$50,000	Water Retained Earnings
SC002	Schools	NHS-Exterior Woodwork Project	\$283,500	Grants, Free Cash, Sale of Buildings
SC004	Schools	Tractor	\$54,005	Free Cash
SC006	Schools	Nock Molin-Gym Floor Refinish	\$16,880	Free Cash
SC008	Schools	NHS-Front Sidewalk Repair & Outdoor Classrooms	\$125,000	Grants
SC009	Schools	Nock-Molin-Loading Dock Renovation	\$15,000	Free Cash
SC010	Schools	Nock Molin-Walkway/Sidewalk Repairs and Repaving	\$15,000	Free Cash
SC017	Schools	NHS-Pettingell Park Infield Renovation	\$15,000	Free Cash
Total			\$7,581,822	

Free Cash Policy

The City's Free Cash Policy provides direction for how the City appropriates its Free Cash. In its most basic definition, Free Cash is the fiscal year-end combination of revenues that come in higher than estimated and expenditures that come in lower than budgeted. After the June 30 close of the fiscal year, the City's Free Cash is certified by the State Department of Revenue (DOR) and available for appropriation. Free Cash must be certified by the DOR's Director of Accounts as of July 1, and cannot be appropriated until it is certified. Once certified, Free Cash can be appropriated up until the following June 30 by City Council for any legal spending purpose. Free Cash is the major source of funding for supplemental appropriations after the budget has been adopted and a tax rate has been set for the year. Maintaining a healthy Free Cash balance gives the City adequate flexibility to address the priority items in the CIP instead of continuing to defer our capital needs.

Free Cash is generated when actual operations of the fiscal year compare favorably with budgeted revenues and expenditures. It results when actual revenue collections exceed the estimates used for budgeting and actual expenditures and encumbrances (committed funds not yet expended) are less than appropriations. Free Cash is affected by uncollected property tax receivables, illegal deficits, overdrawn grant accounts and deficits in other funds (e.g., special revenue funds, agency funds).

According to the Financial Policies that were formally adopted in 2012, Free Cash balances should generally be used for non-recurring expenses. The Free Cash Policy attempts to align one-time revenues with appropriate one-time expenditures. To that end, the following are explicitly authorized uses of Free Cash under this policy:

- Limited Subsidy of the Operating Budget
- Capitalize the Stabilization Fund
- Capital Improvement Program
- Extraordinary Deficits & Emergency Appropriations

In keeping with the intent of this policy, an appropriate use of Free Cash is to fund capital projects that would have otherwise incurred borrowing costs associated with the issuance of debt. The financing of small capital projects or equipment is not considered a best practice for a community our size. Although perfectly legal, the City will continue to move away from incurring debt for vehicles and small equipment purchases and projects.

Bond rating agencies prefer to see cities using a pay-as-you-go approach for smaller capital projects. The one-time nature of Free Cash makes it an appropriate use for one-time capital expenditures. If, for some reason, sufficient Free Cash does not materialize in a given year, the City may borrow for capital projects, or delay them without causing immediate impacts to the operating budget and related services.

CIP Assumptions

The FY2020-2024 CIP is based on the following budgetary assumptions. The City will:

- Continue to build cash reserves, setting a minimum threshold Free Cash balance of 1% of the tax levy;
- Continue to conservatively estimate New Growth;
- Not use funds from General Stabilization for ordinary capital improvements;
- Continue to actively pursue State and Federal funding opportunities and leverage an annual

- allotment of Community Preservation Act funds; and
- Continue to fund a grant writer to assist in securing outside funding to subsidize particular projects and infrastructure investments.

Overview of the CIP

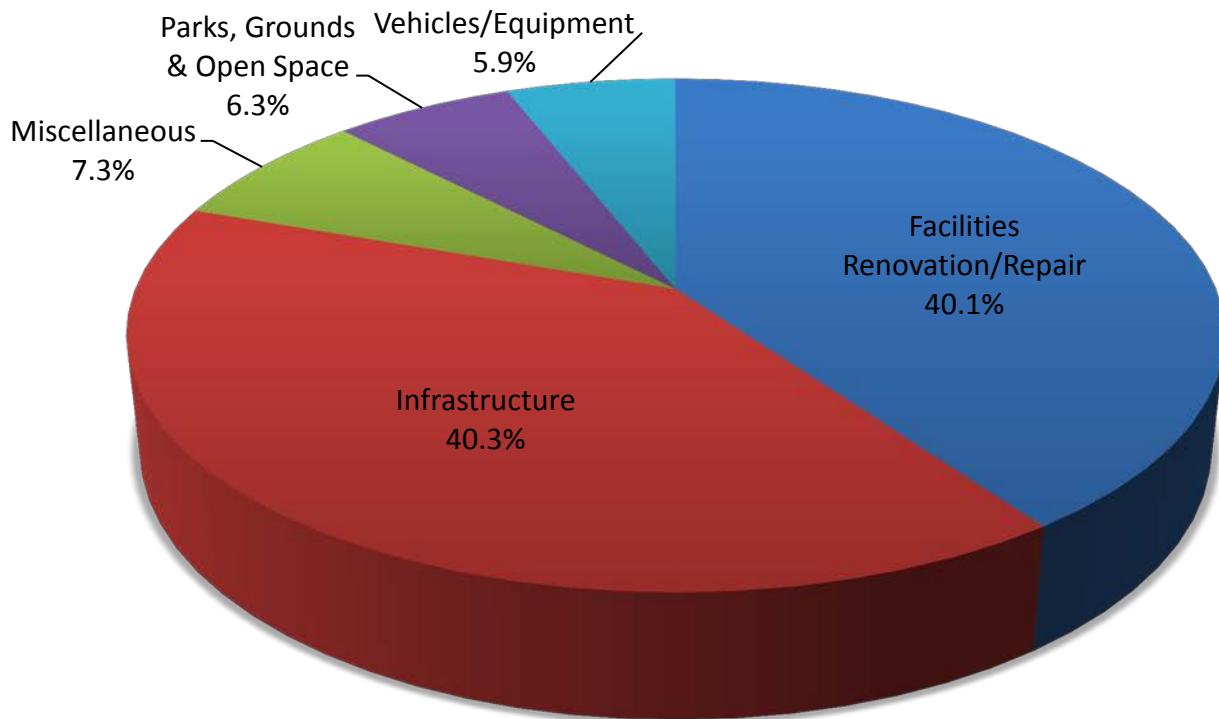
The CIP includes projects with a five year total estimated cost of \$70,645,375. The projects are divided into five main categories, as shown in the table and graph on the following page.

The graph on the page following illustrates that 40.3% of spending is for infrastructure improvements. Infrastructure is the core of any CIP and Newburyport continues to budget capital investments in the City's water and sewer systems, drainage, roadways and sidewalks and information technology. Now that the City has tackled many of the more challenging and costly capital projects over the past several years, we must now put additional emphasis on improving the City's roadways and sidewalks, which are in desperate need of additional funding as the state's Chapter 90 allocation does not do nearly enough. In addition to improving our roadways and sidewalks, my administration has also begun tackling some of the major drainage issues throughout the City with the \$835,000 loan order that was approved by the City Council in FY2017.

Investments in facility renovations and repairs represent 40.1% of the total spending included in the CIP. A significant portion of this spending is for the replacement of Fire Station #2, with an estimated project cost of \$8.0 million, as well as, a High School Science Wing Addition & Renovation Project, with an estimated cost of \$12.0 million. Additional projects include finding a permanent home for Youth Services and a major roof replacement at the High School. The CIP also identifies and anticipates continued investments in existing City buildings, such as rehabilitating the cupola at the High School, renovation of Police Dispatch, HVAC improvements, carpet replacements, among others.

Another consistent category of capital spending is for vehicles and equipment, representing 5.9% of total spending in the CIP. The largest piece of equipment needed in the next five years is a ladder truck for the Fire Department, with an estimated cost of \$1.4 million. We are also exploring the idea of operating Fire-based emergency management service (EMS), which would require the acquisition of two ambulances if we decide that makes sense for the City. In addition to the ladder truck and ambulances, we must continue to maintain our fleet of vehicles and equipment used predominantly by the Department of Public Services, Police, Fire, Council on Aging, Youth Services, Parks and Harbormaster.

Project Costs by Project Type



Funding the CIP

The City remains committed to making annual capital investments through a diverse stream of funding sources. As such, the City has been able to maintain a strong financial position by leveraging State and Federal funds, grants, CPA funds, and strong Free Cash and Retained Earning balances to fund many capital improvements and purchases. This has limited the City's need to borrow to fund smaller capital improvements. The funding philosophy behind the CIP was to continue to fund and invest in capital without drastically increasing the debt burden. As recommended in the best practices report released by the Division of Local Services, the City continues ensure sustainable funding for our Capital Improvement Program by way of maintaining minimum funding target of 8.0% of annual revenue. Over the past five years, the City has funded capital at 8.9% of annual revenue. This minimum ratio becomes an especially useful tool so that, as debt service from older capital projects rolls off, those funds will not be earmarked for other operating needs, but instead retained for future capital investments.

On the following page is a summary of anticipated project costs for fiscal years 2020 through 2024:

Project Costs by Department

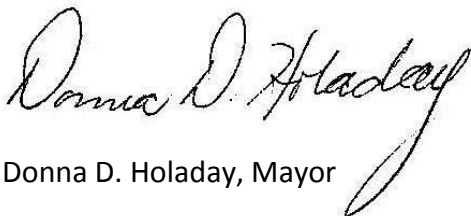
Estimated Costs by Fiscal Year

Department	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year Total
City Clerk	47,300	-	-	-	-	47,300
Information Technology	55,000	35,000	35,000	41,000	41,000	207,000
Fire	1,100,000	9,475,000	115,000	4,055,000	-	14,745,000
Police	145,995	473,200	-	-	-	619,195
Sustainability	-	650,000	-	-	-	650,000
DPS - Highway	1,585,826	1,935,826	5,026,667	2,776,667	3,736,667	15,061,652
Planning & Development	2,065,000	900,000	4,900,000	5,200,000	1,950,000	15,015,000
Parks	1,109,260	1,113,325	300,300	70,300	217,300	2,810,485
Library	-	153,490	50,000	-	-	203,490
Youth Services	40,000	30,000	-	-	-	70,000
Schools	524,385	1,376,490	7,012,265	6,120,000	-	15,033,140
Total General Fund	\$6,672,766	\$16,142,331	\$17,439,232	\$18,262,967	\$5,944,967	\$64,462,262
DPS - Sewer	634,056	74,056	1,000,000	-	-	1,708,113
DPS - Water	275,000	975,000	2,175,000	525,000	525,000	4,475,000
Total Enterprise Funds	\$909,056	\$1,049,056	\$3,175,000	\$525,000	\$525,000	\$6,183,113
Total Capital Improvements	\$7,581,822	\$17,191,387	\$20,614,232	\$18,787,967	\$6,469,967	\$70,645,375

Conclusion

I want to thank everyone who has helped to make this CIP not just a document, but a real plan. The City continues to make great strides towards improving its capital planning. The capital budget on the following pages highlights the City's ongoing responsibility to maintain its facilities, vehicles, equipment, and infrastructure, and to make the necessary capital investments to meet the needs of our community. Many projects continue to be deferred in order to keep the funding mechanisms realistic, but hopefully those can be included in the CIP in subsequent years. The CIP is a living document in the truest sense and will continue to be reevaluated and updated on an annual basis as part of the budget process. The CIP will also continue to be included as an appendix to the annual operating budget and it is my intention to aggressively pursue funding for each year of the program.

Respectfully submitted,



Donna D. Holaday, Mayor

II. FY 2020-2024 CIP Summary

CIP #	Department	Project Description	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year Total
CC001	City Clerk	Election Equipment	\$47,300	\$0	\$0	\$0	\$0	\$47,300
	City Clerk Total		\$47,300	\$0	\$0	\$0	\$0	\$47,300
IT001	Information Technology	IT Hardware	\$35,000	\$35,000	\$35,000	\$41,000	\$41,000	\$187,000
IT002	Information Technology	Appraisal Software Update	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	Information Technology Total		\$55,000	\$35,000	\$35,000	\$41,000	\$41,000	\$207,000
FD001	Fire	Command Vehicle	\$0	\$0	\$60,000	\$0	\$0	\$60,000
FD002	Fire	Replace/Update Radio Equipment	\$0	\$55,000	\$55,000	\$55,000	\$0	\$165,000
FD003	Fire	Replacement Aerial Ladder Fire Truck	\$0	\$1,400,000	\$0	\$0	\$0	\$1,400,000
FD004	Fire	Two (2) Type I Ambulances	\$600,000	\$0	\$0	\$0	\$0	\$600,000
FD005	Fire	Replacement of Fire Station # 2	\$500,000	\$7,500,000	\$0	\$0	\$0	\$8,000,000
FD006	Fire	Study and Design for NFD Headquarters Station	\$0	\$200,000	\$0	\$0	\$0	\$200,000
FD007	Fire	Renovation of NFD Headquarters Station	\$0	\$0	\$0	\$4,000,000	\$0	\$4,000,000
FD008	Fire	SCBA Replacement	\$0	\$320,000	\$0	\$0	\$0	\$320,000
	Fire Total		\$1,100,000	\$9,475,000	\$115,000	\$4,055,000	\$0	\$14,745,000
PD001	Police	Surveillance Camera Integration	\$145,995	\$0	\$0	\$0	\$0	\$145,995
PD002	Police	Dispatch Center Renovation	\$0	\$400,000	\$0	\$0	\$0	\$400,000
PD003	Police	Carpet Replacement	\$0	\$30,000	\$0	\$0	\$0	\$30,000
PD004	Police	Facility Weatherproofing	\$0	\$30,000	\$0	\$0	\$0	\$30,000
PD005	Police	Radar Units	\$0	\$13,200	\$0	\$0	\$0	\$13,200
	Police Total		\$145,995	\$473,200	\$0	\$0	\$0	\$619,195
SU001	Sustainability	HVAC Improvements - City Hall	\$0	\$650,000	\$0	\$0	\$0	\$650,000
	Sustainability Total		\$0	\$650,000	\$0	\$0	\$0	\$650,000
PL001	Planning & Development	Riverfront Critical Gap Trail Project/Clipper City Rail Trail Phase II	\$1,600,000	\$0	\$0	\$0	\$0	\$1,600,000
PL002	Planning & Development	Clipper City Rail Trail Phase III	\$0	\$0	\$900,000	\$900,000	\$0	\$1,800,000
PL003	Planning & Development	Complete Streets Transportation Projects	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
PL004	Planning & Development	Central Waterfront Bulkhead Phase II	\$0	\$0	\$100,000	\$3,000,000	\$0	\$3,100,000
PL005	Planning & Development	Central Waterfront Rail Trail Extension/Park Expansion	\$0	\$0	\$0	\$850,000	\$850,000	\$1,700,000
PL006	Planning & Development	Fish Pier Embayment Dredging	\$0	\$0	\$0	\$50,000	\$700,000	\$750,000
PL007	Planning & Development	Newburyport Youth Services	\$65,000	\$500,000	\$3,500,000	\$0	\$0	\$4,065,000
	Planning & Development Total		\$2,065,000	\$900,000	\$4,900,000	\$5,200,000	\$1,950,000	\$15,015,000
PK001	Parks	Bartlet Mall Frog Pond Restoration	\$0	\$40,500	\$0	\$0	\$0	\$40,500
PK002	Parks	Cushing Park Improvement Project	\$0	\$10,000	\$0	\$0	\$212,000	\$222,000
PK003	Parks	Joppa Park Improvement Project	\$10,000	\$15,000	\$50,000	\$0	\$0	\$75,000
PK004	Parks	Inn Street Site Amenities	\$20,000	\$5,300	\$5,300	\$5,300	\$5,300	\$41,200
PK005	Parks	Field Improvement - Fuller Complex	\$951,260	\$0	\$60,000	\$0	\$0	\$1,011,260
PK006	Parks	Mini-excavator Purchase	\$0	\$0	\$0	\$65,000	\$0	\$65,000
PK007	Parks	Ventrak Slope Mower	\$28,000	\$0	\$0	\$0	\$0	\$28,000
PK008	Parks	Purchase of Used Pickup Trucks	\$0	\$25,000	\$25,000	\$0	\$0	\$50,000
PK009	Parks	Fuller North Field Irrigation System	\$0	\$0	\$30,000	\$0	\$0	\$30,000
PK010	Parks	Worksite Utility Vehicle	\$0	\$0	\$30,000	\$0	\$0	\$30,000
PK011	Parks	Atkinson Common Tennis Court Resurfacing	\$0	\$200,000	\$0	\$0	\$0	\$200,000

CIP #	Department	Project Description	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year Total
PK012	Parks	Cashman Park Basketball Court Resurfacing	\$0	\$0	\$100,000	\$0	\$0	\$100,000
PK013	Parks	Parks Headquarters	\$50,000	\$0	\$0	\$0	\$0	\$50,000
PK014	Parks	Master Plan for Lower Atkinson Common	\$25,000	\$0	\$0	\$0	\$0	\$25,000
PK015	Parks	Bartlet Mall Hist. Restoration – NW Corner Improvements	\$25,000	\$698,600	\$0	\$0	\$0	\$723,600
PK016	Parks	Bartlet Mall Historic Restoration - Walkway Improvement	\$0	\$118,925	\$0	\$0	\$0	\$118,925
	Parks Total		\$1,109,260	\$1,113,325	\$300,300	\$70,300	\$217,300	\$2,810,485
LI001	Library	Carpet Replacement	\$0	\$46,490	\$0	\$0	\$0	\$46,490
LI002	Library	Front Steps/Retaining Wall Repair	\$0	\$100,000	\$0	\$0	\$0	\$100,000
LI003	Library	HVAC System Repair/Replacement	\$0	\$7,000	\$50,000	\$0	\$0	\$57,000
	Library Total		\$0	\$153,490	\$50,000	\$0	\$0	\$203,490
YS001	Youth Services	Kelleher Basketball Court	\$0	\$30,000	\$0	\$0	\$0	\$30,000
YS002	Youth Services	Learning Enrichment Vehicle	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	Youth Services Total		\$40,000	\$30,000	\$0	\$0	\$0	\$70,000
HW001	DPS - Highway	Parker Street/Scotland Road Culvert Replacement	\$0	\$0	\$0	\$200,000	\$700,000	\$900,000
HW002	DPS - Highway	Brown's Wharf Culvert Replacement Phase II	\$0	\$0	\$0	\$90,000	\$550,000	\$640,000
HW003	DPS - Highway	Drainage Improvement Projects Phase 1	\$400,000	\$0	\$0	\$0	\$0	\$400,000
HW004	DPS - Highway	Purchase of Two 6 Wheel Dump Truck with Plow	\$125,826	\$125,826	\$0	\$0	\$0	\$251,652
HW005	DPS - Highway	Purchase of Trackless Snow Blower	\$0	\$150,000	\$0	\$0	\$0	\$150,000
HW006	DPS - Highway	Purchase 1 1/2 Ton Diesel Dump Truck w/plow	\$0	\$90,000	\$0	\$0	\$0	\$90,000
HW007	DPS - Highway	Purchase 3/4 Gas Pick-up Truck with Plow	\$40,000	\$0	\$0	\$0	\$0	\$40,000
HW008	DPS - Highway	Stonewall at Highland Cemetery - Repair	\$0	\$0	\$40,000	\$0	\$0	\$40,000
HW009	DPS - Highway	Roadway Paving Improvement	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$2,600,000
HW010	DPS - Highway	Sidewalk Replacement/New Construction Program	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
HW011	DPS - Highway	Purchase of Tree Truck / Bucket Truck	\$200,000	\$0	\$0	\$0	\$0	\$200,000
HW012	DPS - Highway	Downtown Water/Sewer/Drain Utility Upgrades	\$0	\$300,000	\$0	\$0	\$0	\$300,000
HW013	DPS - Highway	Phillips Drive Roadwork and Drainage	\$0	\$350,000	\$1,666,667	\$1,666,667	\$1,666,667	\$5,350,000
HW014	DPS - Highway	Plummer Spring Bridge Replacement	\$0	\$100,000	\$2,500,000	\$0	\$0	\$2,600,000
	DPS - Highway Total		\$1,585,826	\$1,935,826	\$5,026,667	\$2,776,667	\$3,736,667	\$15,061,652
SW001	DPS - Sewer	Turkey Hill Sewer Main Replacement	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
SW002	DPS - Sewer	CCTV and Cleaning Sewer Downtown	\$100,000	\$0	\$0	\$0	\$0	\$100,000
SW003	DPS - Sewer	New Crane Truck	\$85,000	\$0	\$0	\$0	\$0	\$85,000
SW004	DPS - Sewer	Bobcat Loader	\$50,000	\$0	\$0	\$0	\$0	\$50,000
SW005	DPS - Sewer	Purchase of Ten Wheel Dump Truck	\$48,056	\$48,056	\$0	\$0	\$0	\$96,113
SW006	DPS - Sewer	WWTF and Sewer System Resiliency Plan	\$200,000	\$0	\$0	\$0	\$0	\$200,000

CIP #	Department	Project Description	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year Total
SW007	DPS - Sewer	Aeration System Upgrade	\$71,000	\$26,000	\$0	\$0	\$0	\$97,000
SW008	DPS - Sewer	Headworks Concrete Wall & Ceiling Rehab	\$80,000	\$0	\$0	\$0	\$0	\$80,000
	DPS - Sewer Total		\$634,056	\$74,056	\$1,000,000	\$0	\$0	\$1,708,113
WA001	DPS - Water	Water Main Replacement	\$125,000	\$325,000	\$325,000	\$325,000	\$325,000	\$1,425,000
WA002	DPS - Water	Purchase of Six Wheel Dump Truck	\$0	\$0	\$175,000	\$0	\$0	\$175,000
WA003	DPS - Water	Meter Replacement Project (Water/Sewer)	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
WA004	DPS - Water	Lower Artichoke Reservoir Dam Improvement	\$50,000	\$150,000	\$0	\$0	\$0	\$200,000
WA005	DPS - Water	Public Water Supply Protection	\$50,000	\$0	\$0	\$0	\$0	\$50,000
WA006	DPS - Water	Water Supply - Quality Improvements	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000
WA007	DPS - Water	New Hypochlorite Day Tank System	\$0	\$0	\$25,000	\$0	\$0	\$25,000
WA008	DPS - Water	Public Water Supply Resiliency Plan	\$0	\$100,000	\$0	\$0	\$0	\$100,000
WA009	DPS - Water	Replace Water Supply Line Through Moseley Woods	\$0	\$50,000	\$350,000	\$0	\$0	\$400,000
WA010	DPS - Water	Replace Water Supply Line to Route 113	\$0	\$100,000	\$1,100,000	\$0	\$0	\$1,200,000
	DPS - Water Total		\$275,000	\$975,000	\$2,175,000	\$525,000	\$525,000	\$4,475,000
SC001	Schools	NHS-Science Wing Addition & Renovation	\$0	\$0	\$6,000,000	\$6,000,000	\$0	\$12,000,000
SC002	Schools	NHS-Exterior Woodwork Project	\$283,500	\$84,000	\$0	\$0	\$0	\$367,500
SC003	Schools	High School Roof Replacement	\$0	\$900,000	\$0	\$0	\$0	\$900,000
SC004	Schools	Tractor	\$54,005	\$0	\$0	\$0	\$0	\$54,005
SC005	Schools	NHS-Engineering Services	\$0	\$25,000	\$0	\$0	\$0	\$25,000
SC006	Schools	Nock Molin-Gym Floor Refinish	\$16,880	\$0	\$0	\$0	\$0	\$16,880
SC007	Schools	NHS-Lighting Upgrades	\$0	\$100,000	\$100,000	\$100,000	\$0	\$300,000
SC008	Schools	NHS-Front Sidewalk Repair & Outdoor Classrooms	\$125,000	\$35,000	\$50,000	\$0	\$0	\$210,000
SC009	Schools	Nock-Molin-Loading Dock Renovation	\$15,000	\$0	\$0	\$0	\$0	\$15,000
SC010	Schools	Nock Molin-Walkway/Sidewalk Repairs and Repaving	\$15,000	\$15,000	\$0	\$0	\$0	\$30,000
SC011	Schools	Nock Molin-Tennis Court Renovation	\$0	\$52,950	\$0	\$0	\$0	\$52,950
SC012	Schools	Nock Molin-Furniture Replacement	\$0	\$25,000	\$25,000	\$0	\$0	\$50,000
SC013	Schools	Nock Molin-Gym & Auditorium Roof Replacement	\$0	\$0	\$662,265	\$0	\$0	\$662,265
SC014	Schools	NHS-Furniture Replacement	\$0	\$20,000	\$20,000	\$20,000	\$0	\$60,000
SC015	Schools	NHS-Carpet Replacement	\$0	\$25,000	\$25,000	\$0	\$0	\$50,000
SC016	Schools	NHS-Ground Floor Vestibules	\$0	\$0	\$30,000	\$0	\$0	\$30,000
SC017	Schools	NHS-Pettingell Park Infield Renovation	\$15,000	\$0	\$0	\$0	\$0	\$15,000
SC018	Schools	Nock Molin-Eaton Park Infield Renovation	\$0	\$15,000	\$0	\$0	\$0	\$15,000
SC019	Schools	NHS School Auditorium Plaster Repairs	\$0	\$0	\$100,000	\$0	\$0	\$100,000
SC020	Schools	Technology Upgrades	\$0	\$79,540	\$0	\$0	\$0	\$79,540
	Schools Total		\$524,385	\$1,376,490	\$7,012,265	\$6,120,000	\$0	\$15,033,140
Grand Total			\$7,581,822	\$17,191,387	\$20,614,232	\$18,787,967	\$6,469,967	\$70,645,375