

I. Executive Summary

Dear President & Members of the City Council:

I am pleased to submit herewith the proposed Fiscal Years 2020-2024 Capital Improvement Program (CIP). All projects listed under FY20 will be accompanied by a funding request prior to or during the next fiscal year. All projects listed under FY2021 through FY2024 will require funding through a combination of sources as noted on the project detail sheets. As you are aware, I have placed significant emphasis on the importance of developing an organized and coordinated CIP for the City, as required by City Charter. This has proved to be a useful tool for the City and is now embedded in the City's long-range financial planning process.

The format and organization of the CIP is designed to include: 1) a description and justification of each project, 2) the year in which the project or acquisition is planned, and 3) the recommended financing mechanism. The City is very active in seeking grants and alternative funding mechanisms before recommending an appropriation from General Fund or Enterprise Fund revenues. In accordance with City Financial Policies, the City seeks to avoid the issuance of debt for any projects less than \$500,000.

Development of the CIP

Prior to the implementation of the CIP, individual departments maintained their own capital budgets. This practice provided an inventory of capital needs for each department but did not engender a comprehensive and holistic approach to capital planning. Prior to FY2013, the City was not able to offer an adequate long-term funding program to address important City-wide infrastructure improvements, replace deteriorating equipment, and repair and renovate facilities.

Since FY2013, I have prioritized the continued development and refinement of a comprehensive capital improvement plan that incorporates the capital needs of all City Departments with a practical funding plan for each year of the program. Department Heads have worked with the Mayor's Office to identify and/or update their most important capital needs for FY2020 through FY2024. Significant time has been spent on developing a realistic funding schedule within the confines of the City's financial resources and aligned with the City's financial policies.

On the following page is a breakdown of capital funding priorities for the coming fiscal year. My hope is that the City Council will continue to recognize the value and importance of committing to funding planned projects and acquisitions on an annual basis, while also acknowledging that the City is faced with new and unexpected capital challenges every year. For FY20, the capital budget totals \$7,581,822.

FY2020 Capital Funding

CC001 City Clerk Election Equipment \$47,300 Free Cash IT002 Information Technology IT Hardware \$35,000 Free Cash IT002 Information Technology Appraisal Software Update \$20,000 Free Cash FD004 Fire Two (2) Type I Ambulances \$600,000 General Fund Debt FD005 Fire Replacement of Fire Station # 2 \$500,000 General Fund Debt P0001 Police Surveillance Camera Integration \$145,995 Free Cash RV001 Planning & Development Riverfront Critical Gap Trail Project, Clipper Grants, General Fund, Sewer Fund PL001 Planning & Development Complete Streets Transportation Projects \$400,000 Sewer Fund PL007 Planning & Development Newburyport Youth Services \$55,000 Free Cash PK003 Parks Joppa Park Improvement Project \$10,000 Grants PK004 Parks Inn Street Site Amentities \$20,000 Grants PK005 Parks Field Improvement - Fuller Complex \$951,260 Gra	CIP #	Department	Project Description	Amount	Funding Source
	CC001		Election Equipment	\$47,300	Free Cash
Fine	IT001	Information Technology	IT Hardware \$35,000		Free Cash
Fine	IT002	Information Technology	Appraisal Software Update \$20,000		Free Cash
P0001 Police	FD004	Fire	Two (2) Type I Ambulances \$600,000		General Fund Debt
Planning & Development City Rail Trail Phase II S1,600,000 Sewer Fund S40,000 State Grant, Free Cash Planning & Development City Rail Trail Phase II S1,600,000 State Grant, Free Cash Planning & Development Newburyport Youth Services S65,000 Free Cash Newburyport Youth Services S65,000 Free Cash S60,000 S60,000 Free Cash S60,000 Free Cash S60,000 Free Cash S60,000	FD005	Fire	Replacement of Fire Station # 2	General Fund Debt	
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PLO07 Planning & Development Complete Streets Transportation Projects \$400,000 State Grant, Free Cash			Riverfront Critical Gap Trail Project/Clipper		Grants, General Fund,
PLOOT Planning & Development Newburyport Youth Services \$65,000 Free Cash	PL001	Planning & Development	City Rail Trail Phase II	\$1,600,000	Sewer Fund
PK003	PL003	Planning & Development	Complete Streets Transportation Projects	\$400,000	State Grant, Free Cash
PR004 Parks Inn Street Site Amenities \$20,000 Grants	PL007	Planning & Development	Newburyport Youth Services	\$65,000	Free Cash
PK005 Parks Field Improvement - Fuller Complex \$951,260 Grants	PK003	Parks	Joppa Park Improvement Project	\$10,000	Grants
PK007 Parks Ventrak Slope Mower \$28,000 Free Cash	PK004	Parks	Inn Street Site Amenities	\$20,000	Grants
PK013 Parks Parks Parks Headquarters \$50,000 Free Cash PK014 Parks Master Plan for Lower Atkinson Common \$25,000 Grants Bartlet Mall Hist. Restoration – NW Corner Improvements S25,000 Grants S25,000 Free Cash Improvements Pk015 Parks Improvements S25,000 Evaluation of Grants S25,000 Free Cash Improvements Pk002 Vouth Services Learning Enrichment Vehicle S40,000 Evaluation Evaluation of Grants S40,000 Ps - Highway Drainage Improvement Projects Phase 1 S400,000 General Fund Debt Purchase of Two 6 Wheel Dump Truck with Pk004 DPS - Highway Purchase 3/4 Gas Pick-up Truck with Plow S40,000 Free Cash Pk009 DPS - Highway Purchase 3/4 Gas Pick-up Truck with Plow S40,000 Free Cash Pk000 DPS - Highway Program Sidewalk Replacement/New Construction Pk010 DPS - Highway Program Sidewalk Replacement/New Construction Pk010 DPS - Highway Purchase of Tree Truck / Bucket Truck S200,000 Free Cash Imflow/Infiltration Rese Sw002 DPS - Sewer Sewer Sewer Downtown S100,000 Free Cash Imflow/Infiltration Rese Sw003 DPS - Sewer Bobcat Loader S85,000 Sewer Retained Earnin Sw004 DPS - Sewer Bobcat Loader S50,000 Sewer Retained Earnin Sw005 DPS - Sewer Bobcat Loader S95,000 Sewer Retained Earnin Sw006 DPS - Sewer Bobcat Loader System Upgrade S71,000 Sewer Retained Earnin Sw006 DPS - Sewer Acration System Upgrade S71,000 Sewer Retained Earnin Sewer Fund Excess Bo Proceeds Sw007 DPS - Sewer Water Main Replacement S125,000 Water Retained Earnin WA004 DPS - Water Lower Artichoke Reservoir Dam Improvement S50,000 Water Retained Earnin WA006 DPS - Water Lower Artichoke Reservoir Dam Improvement S50,000 Water Retained Earnin WA006 DPS - Water Lower Artichoke Reservoir Dam Improvement S50,000 Water Retained Earnin WA006 DPS - Water Lower Artichoke Reservoir Dam Improvement S50,000 Water Retained Earnin WA006 DPS - Water Water Supply Protection S50,000 Water Retained Earnin WA006 DPS - Water Public Water Supply Protection S50,000 Water Retained Earnin WA006 DPS - Water Supply Protection S50,000 Water Retained Earnin Grants, Free Cash, Salt S6000 Schoo	PK005	Parks	Field Improvement - Fuller Complex	\$951,260	Grants
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Bartlet Mall Hist. Restoration – NW Corner S25,000 Grants	PK013	Parks	Parks Headquarters	\$50,000	Free Cash
PK015 Parks Improvements \$25,000 Grants Learning Enrichment Vehicle	PK014	Parks	Master Plan for Lower Atkinson Common	\$25,000	Grants
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Total \$7,581,822	Total			\$7,581,822	

Free Cash Policy

The City's Free Cash Policy provides direction for how the City appropriates its Free Cash. In its most basic definition, Free Cash is the fiscal year-end combination of revenues that come in higher than estimated and expenditures that come in lower than budgeted. After the June 30 close of the fiscal year, the City's Free Cash is certified by the State Department of Revenue (DOR) and available for appropriation. Free Cash must be certified by the DOR's Director of Accounts as of July 1, and cannot be appropriated until it is certified. Once certified, Free Cash can be appropriated up until the following June 30 by City Council for any legal spending purpose. Free Cash is the major source of funding for supplemental appropriations after the budget has been adopted and a tax rate has been set for the year. Maintaining a healthy Free Cash balance gives the City adequate flexibility to address the priority items in the CIP instead of continuing to defer our capital needs.

Free Cash is generated when actual operations of the fiscal year compare favorably with budgeted revenues and expenditures. It results when actual revenue collections exceed the estimates used for budgeting and actual expenditures and encumbrances (committed funds not yet expended) are less than appropriations. Free Cash is affected by uncollected property tax receivables, illegal deficits, overdrawn grant accounts and deficits in other funds (e.g., special revenue funds, agency funds).

According to the Financial Policies that were formally adopted in 2012, Free Cash balances should generally be used for non-recurring expenses. The Free Cash Policy attempts to align one-time revenues with appropriate one-time expenditures. To that end, the following are explicitly authorized uses of Free Cash under this policy:

- Limited Subsidy of the Operating Budget
- Capitalize the Stabilization Fund
- Capital Improvement Program
- Extraordinary Deficits & Emergency Appropriations

In keeping with the intent of this policy, an appropriate use of Free Cash is to fund capital projects that would have otherwise incurred borrowing costs associated with the issuance of debt. The financing of small capital projects or equipment is not considered a best practice for a community our size. Although perfectly legal, the City will continue to move away from incurring debt for vehicles and small equipment purchases and projects.

Bond rating agencies prefer to see cities using a pay-as-you-go approach for smaller capital projects. The one-time nature of Free Cash makes it an appropriate use for one-time capital expenditures. If, for some reason, sufficient Free Cash does not materialize in a given year, the City may borrow for capital projects, or delay them without causing immediate impacts to the operating budget and related services.

CIP Assumptions

The FY2020-2024 CIP is based on the following budgetary assumptions. The City will:

- Continue to build cash reserves, setting a minimum threshold Free Cash balance of 1% of the tax levy:
- Continue to conservatively estimate New Growth;
- Not use funds from General Stabilization for ordinary capital improvements;
- Continue to actively pursue State and Federal funding opportunities and leverage an annual

- allotment of Community Preservation Act funds; and
- Continue to fund a grant writer to assist in securing outside funding to subsidize particular projects and infrastructure investments.

Overview of the CIP

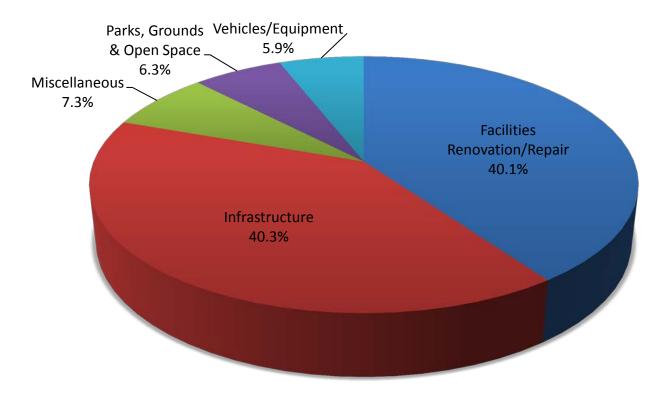
The CIP includes projects with a five year total estimated cost of \$70,645,375. The projects are divided into five main categories, as shown in the table and graph on the following page.

The graph on the page following illustrates that 40.3% of spending is for infrastructure improvements. Infrastructure is the core of any CIP and Newburyport continues to budget capital investments in the City's water and sewer systems, drainage, roadways and sidewalks and information technology. Now that the City has tackled many of the more challenging and costly capital projects over the past several years, we must now put additional emphasis on improving the City's roadways and sidewalks, which are in desperate need of additional funding as the state's Chapter 90 allocation does not do nearly enough. In addition to improving our roadways and sidewalks, my administration has also begun tackling some of the major drainage issues throughout the City with the \$835,000 loan order that was approved by the City Council in FY2017.

Investments in facility renovations and repairs represent 40.1% of the total spending included in the CIP. A significant portion of this spending is for the replacement of Fire Station #2, with an estimated project cost of \$8.0 million, as well as, a High School Science Wing Addition & Renovation Project, with an estimated cost of \$12.0 million. Additional projects include finding a permanent home for Youth Services and a major roof replacement at the High School. The CIP also identifies and anticipates continued investments in existing City buildings, such as rehabilitating the cupola at the High School, renovation of Police Dispatch, HVAC improvements, carpet replacements, among others.

Another consistent category of capital spending is for vehicles and equipment, representing 5.9% of total spending in the CIP. The largest piece of equipment needed in the next five years is a ladder truck for the Fire Department, with an estimated cost of \$1.4 million. We are also exploring the idea of operating Fire-based emergency management service (EMS), which would require the acquisition of two ambulances if we decide that makes sense for the City. In addition to the ladder truck and ambulances, we must continue to maintain our fleet of vehicles and equipment used predominantly by the Department of Public Services, Police, Fire, Council on Aging, Youth Services, Parks and Harbormaster.

Project Costs by Project Type



Funding the CIP

The City remains committed to making annual capital investments through a diverse stream of funding sources. As such, the City has been able to maintain a strong financial position by leveraging State and Federal funds, grants, CPA funds, and strong Free Cash and Retained Earning balances to fund many capital improvements and purchases. This has limited the City's need to borrow to fund smaller capital improvements. The funding philosophy behind the CIP was to continue to fund and invest in capital without drastically increasing the debt burden. As recommended in the best practices report released by the Division of Local Services, the City continues ensure sustainable funding for our Capital Improvement Program by way of maintaining minimum funding target of 8.0% of annual revenue. Over the past five years, the City has funded capital at 8.9% of annual revenue. This minimum ratio becomes an especially useful tool so that, as debt service from older capital projects rolls off, those funds will not be earmarked for other operating needs, but instead retained for future capital investments.

On the following page is a summary of anticipated project costs for fiscal years 2020 through 2024:

Project Costs by Department

Estimated Costs by Fiscal Year

Department	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year
Department	F12020	FIZUZI	FIZUZZ	F12023	F12024	Total
City Clerk	47,300	-	-	-	-	47,300
Information Technology	55,000	35,000	35,000	41,000	41,000	207,000
Fire	1,100,000	9,475,000	115,000	4,055,000	-	14,745,000
Police	145,995	473,200	-	-	-	619,195
Sustainability	-	650,000	-	-	-	650,000
DPS - Highway	1,585,826	1,935,826	5,026,667	2,776,667	3,736,667	15,061,652
Planning & Development	2,065,000	900,000	4,900,000	5,200,000	1,950,000	15,015,000
Parks	1,109,260	1,113,325	300,300	70,300	217,300	2,810,485
Library	-	153,490	50,000	-	-	203,490
Youth Services	40,000	30,000	-	-	-	70,000
Schools	524,385	1,376,490	7,012,265	6,120,000	-	15,033,140
Total General Fund	\$6,672,766	\$16,142,331	\$17,439,232	\$18,262,967	\$5,944,967	\$64,462,262
DPS - Sewer	634,056	74,056	1,000,000	-	-	1,708,113
DPS - Water	275,000	975,000	2,175,000	525,000	525,000	4,475,000
Total Enterprise Funds	\$909,056	\$1,049,056	\$3,175,000	\$525,000	\$525,000	\$6,183,113
Total Capital Improvements	\$7,581,822	\$17,191,387	\$20,614,232	\$18,787,967	\$6,469,967	\$70,645,375

Conclusion

I want to thank everyone who has helped to make this CIP not just a document, but a real plan. The City continues to make great strides towards improving its capital planning. The capital budget on the following pages highlights the City's ongoing responsibility to maintain its facilities, vehicles, equipment, and infrastructure, and to make the necessary capital investments to meet the needs of our community. Many projects continue to be deferred in order to keep the funding mechanisms realistic, but hopefully those can be included in the CIP in subsequent years. The CIP is a living document in the truest sense and will continue to be revaluated and updated on an annual basis as part of the budget process. The CIP will also continue to be included as an appendix to the annual operating budget and it is my intention to aggressively pursue funding for each year of the program.

Respectfully submitted,

Donna D. Holaday, Mayor

II. FY 2020-2024 CIP Summary

CIP#	Department	Project Description	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year Total
CC001	City Clerk	Election Equipment	\$47,300	\$0	\$0	\$0	\$0	\$47,300
	City Clerk Total		\$47,300	\$0	\$0	\$0	\$0	\$47,300
IT001	Information Technology	IT Hardware	\$35,000	\$35,000	\$35,000	\$41,000	\$41,000	\$187,000
IT002	Information Technology	Appraisal Software Update	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	Information Technolo	ogy Total	\$55,000	\$35,000	\$35,000	\$41,000	\$41,000	\$207,000
FD001	Fire	Command Vehicle	\$0	\$0	\$60,000	\$0	\$0	\$60,000
		Replace/Update Radio						
FD002	Fire	Equipment	\$0	\$55,000	\$55,000	\$55,000	\$0	\$165,000
		Replacement Aerial Ladder Fire						
FD003	Fire	Truck	\$0	\$1,400,000	\$0	\$0	\$0	\$1,400,000
FD004	Fire	Two (2) Type I Ambulances	\$600,000	\$0	\$0	\$0	\$0	\$600,000
FD005	Fire	Replacement of Fire Station # 2	\$500,000	\$7,500,000	\$0	\$0	\$0	\$8,000,000
		Study and Design for NFD						
FD006	Fire	Headquarters Station	\$0	\$200,000	\$0	\$0	\$0	\$200,000
		Renovation of NFD Headquarters						
FD007	Fire	Station	\$0	\$0	\$0	\$4,000,000	\$0	\$4,000,000
FD008	Fire	SCBA Replacement	\$0	\$320,000	\$0	\$0	\$0	\$320,000
55.001	Fire Total		\$1,100,000	\$9,475,000	\$115,000	\$4,055,000	\$0	\$14,745,000
PD001	Police	Surveillance Camera Integration	\$145,995	\$0	\$0	\$0	\$0	\$145,995
PD002	Police	Dispatch Center Renovation	\$0	\$400,000	\$0	\$0	\$0 \$0	\$400,000
PD003	Police	Carpet Replacement	\$0 \$0	\$30,000	\$0	\$0 \$0	\$0 \$0	\$30,000
PD004	Police	Facility Weatherproofing	\$0 \$0	\$30,000	\$0 \$0	\$0 \$0	\$0 ¢0	\$30,000
PD005	Police Total	Radar Units	\$145,995	\$13,200	\$0 \$0	\$0 \$0	\$0 \$0	\$13,200 \$619,195
SU001	Police Total	HVAC Improvements - City Hall	\$1 45,995 \$0	\$473,200 \$650,000	\$0 \$0	\$0 \$0	\$0 \$0	\$650,000
30001	Sustainability Sustainability Total	HVAC Improvements - City Hall	\$0 \$0	\$650,000	\$0 \$0	\$0 \$0	\$0 \$0	\$650,000
	Sustainability Total	Riverfront Critical Gap Trail	30	3030,000	30	30	30	3030,000
		Project/Clipper City Rail Trail						
PL001	Planning & Development	Phase II	\$1,600,000	\$0	\$0	\$0	\$0	\$1,600,000
PL002	Planning & Development	Clipper City Rail Trail Phase III	\$0	\$0	\$900,000	\$900,000	\$0	\$1,800,000
		Complete Streets Transportation						
PL003	Planning & Development	Projects	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
		Central Waterfront Bulkhead						
PL004	Planning & Development	Phase II	\$0	\$0	\$100,000	\$3,000,000	\$0	\$3,100,000
		Central Waterfront Rail Trail						
PL005	Planning & Development	Extension/Park Expansion	\$0	\$0	\$0	\$850,000	\$850,000	\$1,700,000
PL006	Planning & Development	Fish Pier Embayment Dredging	\$0	\$0	\$0	\$50,000	\$700,000	\$750,000
PL007	Planning & Development	Newburyport Youth Services	\$65,000	\$500,000	\$3,500,000	\$0	\$0	\$4,065,000
	Planning & Developm	T	\$2,065,000	\$900,000	\$4,900,000	\$5,200,000	\$1,950,000	\$15,015,000
DK001	Doules	Bartlet Mall Frog Pond	ćo	¢40 E00	ćo	ćo	ćo	¢40.500
PK001	Parks	Restoration	\$0	\$40,500	\$0	\$0	\$0	\$40,500
PK002	Dordes	Cushing Park Improvement	\$0	\$10,000	\$0	\$0	\$212,000	\$222,000
PK002	Parks Parks	Project Joppa Park Improvement Project	\$10,000	\$10,000	\$50,000	\$0 \$0	\$212,000	\$75,000
PK003	Parks	Inn Street Site Amenities	\$20,000	\$5,300	\$5,300	\$5,300	\$5,300	\$41,200
F K004	raiks	Field Improvement - Fuller	320,000	\$3,300	33,300	\$3,300	\$3,300	341,200
PK005	Parks	Complex	\$951,260	\$0	\$60,000	\$0	\$0	\$1,011,260
PK006	Parks	Mini-excavator Purchase	\$0	\$0	\$0	\$65,000	\$0	\$65,000
PK007	Parks	Ventrak Slope Mower	\$28,000	\$0 \$0	\$0 \$0	\$03,000	\$0	\$28,000
PK008	Parks	Purchase of Used Pickup Trucks	\$0	\$25,000	\$25,000	\$0	\$0	\$50,000
	- · · · · ·	Fuller North Field Irrigation	7.0	+==,000	7-2,000	7.0	7.5	722,000
PK009	Parks	System	\$0	\$0	\$30,000	\$0	\$0	\$30,000
PK010	Parks	Worksite Utility Vehicle	\$0	\$0	\$30,000	\$0	\$0	\$30,000
	-	Atkinson Common Tennis Court		, -	, /			, ,
PK011	Parks	Resurfacing	\$0	\$200,000	\$0	\$0	\$0	\$200,000
PK011	Parks	Resurfacing	\$ 0	\$200,000	\$0	<u></u> \$0	\$ 0	\$200,000

CIP#	Department	Project Description	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year Total
		Cashman Park Basketball Court						
PK012	Parks	Resurfacing	\$0	\$0	\$100,000	\$0	\$0	\$100,000
PK013	Parks	Parks Headquarters	\$50,000	\$0	\$0	\$0	\$0	\$50,000
		Master Plan for Lower Atkinson						
PK014	Parks	Common	\$25,000	\$0	\$0	\$0	\$0	\$25,000
		Bartlet Mall Hist. Restoration –						
PK015	Parks	NW Corner Improvements	\$25,000	\$698,600	\$0	\$0	\$0	\$723,600
		Bartlet Mall Historic Restoration -						
PK016	Parks	Walkway Improvement	\$0	\$118,925	\$0	\$0	\$0	\$118,925
	Parks Total		\$1,109,260	\$1,113,325	\$300,300	\$70,300	\$217,300	\$2,810,485
LI001	Library	Carpet Replacement	\$0	\$46,490	\$0	\$0	\$0	\$46,490
		Front Steps/Retaining Wall						
L1002	Library	Repair	\$0	\$100,000	\$0	\$0	\$0	\$100,000
		HVAC System						
LI003	Library	Repair/Replacement	\$0	\$7,000	\$50,000	\$0	\$0	\$57,000
	Library Total		\$0	\$153,490	\$50,000	\$0	\$0	\$203,490
YS001	Youth Services	Kelleher Basketball Court	\$0	\$30,000	\$0	\$0	\$0	\$30,000
YS002	Youth Services	Learning Enrichment Vehicle	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	Youth Services Total		\$40,000	\$30,000	\$0	\$0	\$0	\$70,000
		Parker Street/Scotland Road			·	·		. ,
HW001	DPS - Highway	Culvert Replacement	\$0	\$0	\$0	\$200,000	\$700,000	\$900,000
	<i>5</i> ,	Brown's Wharf Culvert		·	·	. ,	·	. ,
HW002	DPS - Highway	Replacement Phase II	\$0	\$0	\$0	\$90,000	\$550,000	\$640,000
	- 0 - 1	Drainage Improvement Projects	, -			, ,	, ,	,,
HW003	DPS - Highway	Phase 1	\$400,000	\$0	\$0	\$0	\$0	\$400,000
		Purchase of Two 6 Wheel Dump	+ 100/000	7.5	7.5	7.5	7-	7 100,000
HW004	DPS - Highway	Truck with Plow	\$125,826	\$125,826	\$0	\$0	\$0	\$251,652
	- 0 - 1	Purchase of Trackless Snow		, -/			, -	, - ,
HW005	DPS - Highway	Blower	\$0	\$150,000	\$0	\$0	\$0	\$150,000
		Purchase 1 1/2 Ton Diesel Dump	7-	7 = 0 0 / 0 0 0	7.5	7.0	7-	7-20,000
HW006	DPS - Highway	Truck w/plow	\$0	\$90,000	\$0	\$0	\$0	\$90,000
	2.0g	Purchase 3/4 Gas Pick-up Truck	Ψ.		Ψ.	Ψū	Ψ.	
HW007	DPS - Highway	with Plow	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	2.0g	Stonewall at Highland Cemetery -	ψ 10,000	Ψ.	Ψ.	Ψū	Ψ3	ψ .0,000
HWOOS	DPS - Highway	Repair	\$0	\$0	\$40,000	\$0	\$0	\$40,000
	DPS - Highway	Roadway Paving Improvement	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$2,600,000
1111003	Di Si Tilgilway	Sidewalk Replacement/New	ψ320,000	ψ3 2 0,000	ψ3 2 0,000	ψ3 2 0,000	\$320,000	\$2,000,000
HW010	DPS - Highway	Construction Program	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
	2.0g	Purchase of Tree Truck / Bucket		\$555,555	\$300,000	\$300,000	+555,555	ψ <u>1</u> ,500,000
HW011	DPS - Highway	Truck	\$200,000	\$0	\$0	\$0	\$0	\$200,000
1111011	Di Si Tilgiliway	Downtown Water/Sewer/Drain	\$200,000	ŢÜ.	ŢÜ.	ÇÜ	70	\$200,000
HW012	DPS - Highway	Utility Upgrades	\$0	\$300,000	\$0	\$0	\$0	\$300,000
	2.0g	Phillips Drive Roadwork and	Ψ.	+500,000	Ψ.	Ψū	Ψ.	
HW013	DPS - Highway	Drainage	\$0	\$350,000	\$1,666,667	\$1,666,667	\$1,666,667	\$5,350,000
1111013	Di S Tilgilway	Plummer Spring Bridge	70	\$330,000	\$1,000,007	ψ1,000,007	\$1,000,007	43,330,000
HW014	DPS - Highway	Replacement	\$0	\$100,000	\$2,500,000	\$0	\$0	\$2,600,000
1111011	DPS - Highway Total	neplacement	\$1,585,826	\$1,935,826	\$5,026,667	\$2,776,667	\$3,736,667	\$15,061,652
	2.0 mg.may rotal	Turkey Hill Sewer Main	4-,000,000	+-,,	+0,010,001	+-,::-,:	ψο, ε σο, σο ε	+
SW001	DPS - Sewer	Replacement	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
3001	=:0 00	CCTV and Cleaning Sewer	70	70		~~		÷=,000,000
SWOO2	DPS - Sewer	Downtown	\$100,000	\$0	\$0	\$0	\$0	\$100,000
SW003		New Crane Truck	\$85,000	\$0	\$0	\$0	\$0	\$85,000
SW003		Bobcat Loader	\$50,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$50,000
344004	DID DEWEL	Purchase of Ten Wheel Dump	730,000	γo	γo	γo	70	730,000
SW005	DPS - Sewer	Truck	\$48,056	\$48,056	\$0	\$0	\$0	\$96,113
344003	רוס - אפו	WWTF and Sewer System	24 0,030	240,U3U	٥٢	∪ڊ	∪ڊ	γσυ,113
SWOOE	DPS - Sewer	Resiliency Plan	\$200,000	\$0	\$0	\$0	\$0	\$200,000
344000	DID - DGMCI	nesinency i ian	7200,000	٥٦	٥٦	٥٦	ا کان	7200,000

CIP #	Department	Project Description	FY2020	FY2021	FY2022	FY2023	FY2024	Five-Year Total
SW007	DPS - Sewer	Aeration System Upgrade	\$71,000	\$26,000	\$0	\$0	\$0	\$97,000
		Headworks Concrete Wall &						
SW008	DPS - Sewer	Ceiling Rehab	\$80,000	\$0	\$0	\$0	\$0	\$80,000
	DPS - Sewer Total		\$634,056	\$74,056	\$1,000,000	\$0	\$0	\$1,708,113
WA001	DPS - Water	Water Main Replacement	\$125,000	\$325,000	\$325,000	\$325,000	\$325,000	\$1,425,000
		Purchase of Six Wheel Dump						
WA002	DPS - Water	Truck	\$0	\$0	\$175,000	\$0	\$0	\$175,000
		Meter Replacement Project						
WA003	DPS - Water	(Water/Sewer)	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
		Lower Artichoke Reservoir Dam						
WA004		Improvement	\$50,000	\$150,000	\$0	\$0	\$0	\$200,000
WA005	DPS - Water	Public Water Supply Protection	\$50,000	\$0	\$0	\$0	\$0	\$50,000
	BB0 144 .	Water Supply - Quality	4=0.000	4=0.000	40	40	40	4400.000
WA006	DPS - Water	Improvements	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000
14/4007	DDC Meter	New Hypochlorite Day Tank	ćo	ćo	¢25.000	ćo	ćo	¢25.000
WA007	DPS - Water	System Dublic Water Supply Besiliansy	\$0	\$0	\$25,000	\$0	\$0	\$25,000
\A/A 000	DDC Water	Public Water Supply Resiliency Plan	\$0	¢100.000	\$0	\$0	ćo	\$100,000
WAUUS	DPS - Water	Replace Water Supply Line	ŞU	\$100,000	ŞU	ŞU	\$0	\$100,000
WA009	DPS - Water	Through Moseley Woods	\$0	\$50,000	\$350,000	\$0	\$0	\$400,000
VVAOOS	DI 3 - Water	Replace Water Supply Line to	70	750,000	7330,000	γo	γo	3400,000
WA010	DPS - Water	Route 113	\$0	\$100,000	\$1,100,000	\$0	\$0	\$1,200,000
***************************************	DPS - Water Total	House 115	\$275,000	\$975,000	\$2,175,000	\$525,000	\$525,000	\$4,475,000
	DIO Water rotal	NHS-Science Wing Addition &	Ψ 273,000	4373,000	ψ2,175,000	\$525,000	\$525,000	Ç -1,-17-5,000
SC001	Schools	Renovation	\$0	\$0	\$6,000,000	\$6,000,000	\$0	\$12,000,000
SC002	Schools	NHS-Exterior Woodwork Project	\$283,500	\$84,000	\$0	\$0	\$0	\$367,500
SC003	Schools	High School Roof Replacement	\$0	\$900,000	\$0	\$0	\$0	\$900,000
SC004	Schools	Tractor	\$54,005	\$0	\$0	\$0	\$0	\$54,005
SC005	Schools	NHS-Engineering Services	\$0	\$25,000	\$0	\$0	\$0	\$25,000
SC006	Schools	Nock Molin-Gym Floor Refinish	\$16,880	\$0	\$0	\$0	\$0	\$16,880
SC007	Schools	NHS-Lighting Upgrades	\$0	\$100,000	\$100,000	\$100,000	\$0	\$300,000
		NHS-Front Sidewalk Repair &						
SC008	Schools	Outdoor Classrooms	\$125,000	\$35,000	\$50,000	\$0	\$0	\$210,000
		Nock-Molin-Loading Dock						
SC009	Schools	Renovation	\$15,000	\$0	\$0	\$0	\$0	\$15,000
		Nock Molin-Walkway/Sidewalk						
SC010	Schools	Repairs and Repaving	\$15,000	\$15,000	\$0	\$0	\$0	\$30,000
		Nock Molin-Tennis Court						
SC011	Schools	Renovation	\$0	\$52,950	\$0	\$0	\$0	\$52,950
		Nock Molin-Furniture						
SC012	Schools	Replacement	\$0	\$25,000	\$25,000	\$0	\$0	\$50,000
		Nock Molin-Gym & Auditorium						
SC013	Schools	Roof Replacement	\$0	\$0	\$662,265	\$0	\$0	\$662,265
SC014	Schools	NHS-Furniture Replacement	\$0	\$20,000	\$20,000	\$20,000	\$0	\$60,000
SC015	Schools	NHS-Carpet Replacement	\$0 \$0	\$25,000	\$25,000	\$0	\$0 \$0	\$50,000
SC016	Schools	NHS-Ground Floor Vestibules	\$0	\$0	\$30,000	\$0	\$0	\$30,000
50017	Schools	NHS-Pettingell Park Infield	¢1E 000	ćo	٠,	ćo	ćo	¢1E 000
SC017	Schools	Renovation Nock Molin Faton Bark Infield	\$15,000	\$0	\$0	\$0	\$0	\$15,000
SCO10	Schools	Nock Molin-Eaton Park Infield Renovation	\$0	\$1E 000	\$0	\$0	\$0	\$1E 000
SC018	JU10015	NHS School Auditorium Plaster	ŞU	\$15,000	ŲÇ	ŞU	ŞU	\$15,000
SC019	Schools	Repairs	¢n.	\$0	\$100,000	¢Ω	¢٥	\$100,000
SC019 SC020	Schools	Technology Upgrades	\$0 \$0	\$79,540	\$100,000	\$0 \$0	\$0 \$0	\$100,000
30020	Schools Total	reciliology opgrades	\$524,385	\$1,376,490		\$6,120,000	\$0 \$0	\$15,033,140
	Juliouis Iulai	1	7524,303	Y±,370,430	Y1,U12,2U3	70,120,000	ΨU	713,033,140