

Section 12:
Capital Improvement Program

I. Executive Summary

Dear President & Members of the City Council:

I am pleased to submit herewith the proposed Fiscal Years 2018-2022 Capital Improvement Program (CIP). All projects listed under FY2018 have been, or are expected to be, funded during this current fiscal year. All projects listed under FY2019 through FY2022 will require funding through a combination of sources as noted on the project detail sheets. As you are aware, I have placed significant emphasis on the importance of developing an organized and coordinated CIP for the City. This has proved to be a useful tool for the City and is now an integral component of the City's long-range financial planning process.

The format and organization of the CIP is designed to include: 1) a description and justification of each project, 2) the year in which the project or acquisition is planned, and 3) the recommended financing mechanism. As you will see, the City seeks to fund more projects using available funds, such as Grants, Special Revenue Funds, Free Cash and Retained Earnings, rather than issuing debt.

Development of the CIP

Prior to the implementation of the CIP, individual departments maintained their own capital budgets. This practice provided an inventory of capital needs for each department but did not engender a comprehensive and holistic approach to capital planning. Prior to FY2013, the City was not able to offer an adequate long-term funding program to address important City-wide infrastructure improvements, replace deteriorating equipment, and repair and renovate facilities.

Since FY2013, I have prioritized the continued development and refinement of a comprehensive capital improvement plan that incorporates the capital needs of all City Departments with a practical funding plan for each year of the program. Department Heads have worked with the Mayor's Office to identify and/or update their most important capital needs for FY2018 through FY2022. Significant time has been spent on developing a realistic funding schedule within the confines of the City's financial resources and aligned with the City's financial policies.

I have deliberately included fully funded projects and acquisitions during FY2018 in this CIP to reflect the progress that has been made during the current fiscal year. My hope is that the City Council will continue to recognize the value and importance of committing to funding planned projects and acquisitions on an annual basis, while also acknowledging that the City is faced with new and unexpected capital challenges every year. On the following page, is a list of capital projects funded or anticipated to be funded during FY2018 totaling \$6.9 million.

FY2018 Capital Funding

CIP #	Department	Project	Amount	Funding Source
IT001	Information Technology	IT Hardware	\$53,235	Free Cash
FD009	Fire	New Front Entryway / Rear Door for HQ	\$20,000	Free Cash
PD001	Police	Garage Doors	\$25,000	Free Cash
PD004	Police	Locker Replacement	\$30,000	Free Cash
PL002	Planning & Development	Intermodal Structured Parking Facility	\$2,500,000	Parking Bond & State/Federal Grants
PL005	Planning & Development	Clipper City Rail Trail Phase III	\$75,000	State Grant
PK002	Parks	Cushing Park Improvement Project	\$19,720	Local Grant
PK003	Parks	Joppa Park Improvement Project	\$16,000	Local Grant
PK004	Parks	Inn Street Site Amenities	\$10,000	Local Grant
PK005	Parks	Field Improvement- Construction Projects - Fuller Complex	\$43,227	General Fund Excluded Debt, CPA Grant
PK006	Parks	Tractor	\$47,322	Free Cash
CA001	Council on Aging	Purchase of 14 Passenger Van	\$60,000	Free Cash, Trust Funds, State Grant
LI001	Library	Carpet Replacement	\$18,054	Local Grant
SC002	Schools	Nock-Parking Repaving & Lighting Upgrades	\$475,000	Surplus Capital Project Funds
SC003	Schools	Nock-Walkway/Sidewalk Repairs and Repaving	\$15,000	Surplus Capital Project Funds
SC006	Schools	Nock-Elevator Controls Modernization	\$303,710	Surplus Capital Project Funds
SC007	Schools	Nock-Furniture Replacement	\$25,000	Surplus Capital Project Funds
SC010	Schools	High School Exterior Woodwork Project	\$55,268	CPA Grant
SC011	Schools	High School Boiler #2 Interior Brickwork	\$14,000	Surplus Capital Project Funds
SC012	Schools	High School Masonry Repairs	\$50,000	Surplus Capital Project Funds
SC013	Schools	High School-Concrete/Sidewalk Repairs	\$15,000	Surplus Capital Project Funds
SC014	Schools	High School-Front Walkway Extension	\$15,000	Surplus Capital Project Funds
SC019	Schools	High School Ground Floor Vestibules	\$30,000	Surplus Capital Project Funds
HW003	DPS - Highway	Drainage Improvement Projects Phase 1	\$200,000	General Fund Debt
HW004	DPS - Highway	Purchase of 6 Wheel Dump Truck with Plow	\$135,000	Free Cash
HW009	DPS - Highway	Roadway Paving Improvement	\$1,217,539	Free Cash, Ch. 90 Funding
HW010	DPS - Highway	Sidewalk Replacement/New Construction Program	\$300,000	Meals Tax
SW007	DPS - Sewer	Purchase 1 1/2 Ton Diesel Dump Truck w/plow	\$60,000	Water/Sewer User Fees
SW008	DPS - Sewer	Purchase of Ten Wheel Dump Truck	\$200,000	Water/Sewer User Fees
WA001	DPS - Water	Water Main Replacement	\$325,000	Water/Sewer User Fees
WA003	DPS - Water	Route One Water Main Project	\$350,000	Water/Sewer User Fees
WA004	DPS - Water	Meter Replacement Project (Water/Sewer)	\$100,000	Water/Sewer User Fees
WA005	DPS - Water	Lower Artichoke Reservoir Dam Improvement	\$80,000	Water/Sewer User Fees
WA007	DPS - Water	Water Supply Reservoirs - Water Quality Improvements	\$50,000	Water/Sewer User Fees
Total			\$6,933,075	

Free Cash Policy

Working with our Finance Team, I have developed a Free Cash Policy that provides direction for how the City appropriates its Free Cash. In its most basic definition, Free Cash is the fiscal year-end combination of revenues that come in higher than estimated and expenditures that come in lower than budgeted. After the June 30 close of the fiscal year, the City's Free Cash is certified by the State Department of Revenue (DOR) and available for appropriation. Free Cash must be certified by the DOR's Director of Accounts as of July 1, and cannot be appropriated until it is certified. Once certified, Free Cash can be appropriated up until the following June 30 by City Council for any legal spending purpose. Free Cash is the major source of funding for supplemental appropriations after the budget has been adopted and a tax rate has been set for the year. Maintaining a healthy Free Cash balance gives the City adequate flexibility to address the priority items in the CIP instead of continuing to defer our capital needs.

Free Cash is generated when actual operations of the fiscal year compare favorably with budgeted revenues and expenditures. It results when actual revenue collections exceed the estimates used for budgeting and actual expenditures and encumbrances (committed funds not yet expended) are less than appropriations. Free Cash is affected by uncollected property tax receivables, illegal deficits, overdrawn grant accounts and deficits in other funds (e.g., special revenue funds, agency funds).

According to the Financial Policies that were formally adopted in 2012, Free Cash balances should generally be used for non-recurring expenses. The Free Cash Policy attempts to align one-time revenues with appropriate one-time expenditures. To that end, the following are explicitly authorized uses of Free Cash under this policy:

- Limited Subsidy of the Operating Budget
- Capitalize the Stabilization Fund
- Capital Improvement Program
- Extraordinary Deficits & Emergency Appropriations

In keeping with the intent of this policy, an appropriate use of Free Cash is to fund capital projects that would have otherwise incurred borrowing costs associated with the issuance of debt. The financing of small capital projects or equipment is not considered a best practice for a community our size. Although perfectly legal, the City will continue to move away from incurring debt for vehicles and small equipment purchases and projects.

Bond rating agencies prefer to see cities using a pay-as-you-go approach for smaller capital projects. The one-time nature of Free Cash makes it an appropriate use for one-time capital expenditures. If, for some reason, sufficient Free Cash does not materialize in a given year, the City may borrow for capital projects, or delay them without causing immediate impacts to the operating budget and related services.

CIP Assumptions

The FY2018-2022 CIP is based on the following budgetary assumptions. The City will:

- Continue to build cash reserves, setting a minimum threshold Free Cash balance of \$500,000 or 1% of the tax levy, whichever is greater;
- Continue to conservatively estimate New Growth;
- Not use funds from General Stabilization for ordinary capital improvements;
- Continue to actively pursue State and Federal funding opportunities and leverage an annual

allotment of Community Preservation Act funds; and

- Continue to fund a grant writer to assist in securing outside funding to subsidize particular projects and infrastructure investments.

Overview of the CIP

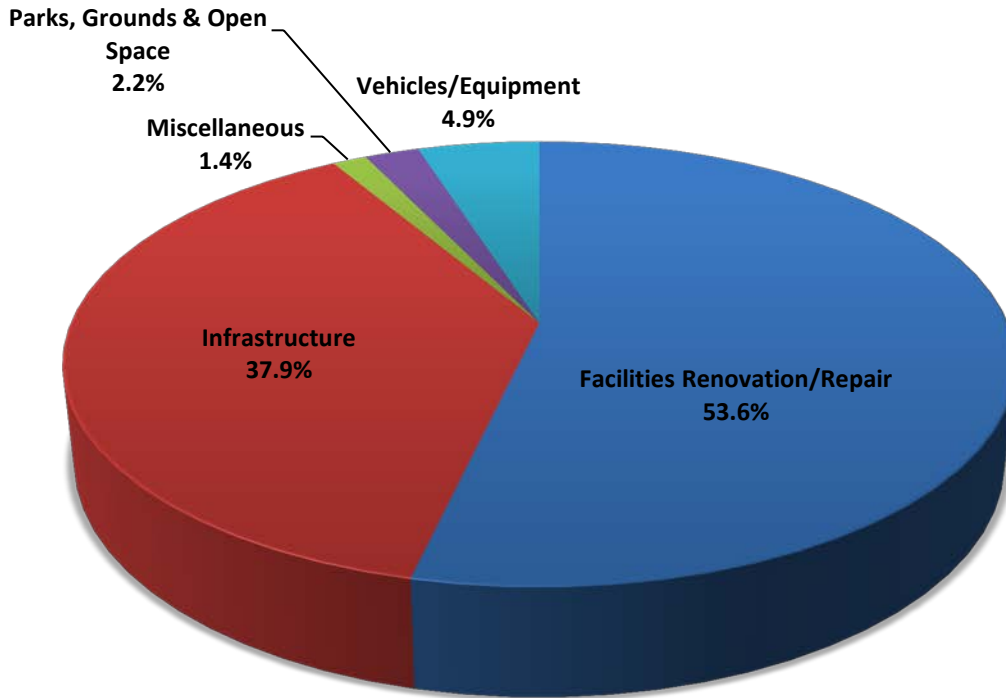
The CIP includes projects with a five year total estimated cost of \$73,634,409. The projects are divided into five main categories, as shown in the table and graph on the following page.

The graph on the page following illustrates that 53.6% of spending is for facilities renovation and repair. A significant portion of this spending is for the Parking Garage/Intermodal Facility Project, with an estimated project cost of \$13.4 million, as well as, a High School Science Wing Addition & Renovation Project, with an estimated cost of \$11.0 million. Additional projects include finding a permanent home for Youth Services, upgrades and renovations to the City's two fire stations, along with roof replacements at various municipal buildings. The CIP also identifies and anticipates continued investments in existing City buildings, such as HVAC improvements, carpet replacements, garage door replacements, officer locker replacements, among others.

Investments in infrastructure represent 37.9% of the total spending included in the CIP. Infrastructure is the core of any CIP and Newburyport continues to budget capital investments in the City's water and sewer systems, drainage, roadways and sidewalks and information technology. Now that the City has tackled many of the more challenging and costly capital projects over the past several years, we must now put additional emphasis on improving the City's roadways and sidewalks, which are in desperate need of additional funding as the state's Chapter 90 allocation does not do nearly enough. As such, the City has appropriated an additional \$300,000 in the first half of FY2018 and I will be recommending a second appropriation by the end of the fiscal year. In addition to improving our roadways and sidewalks, my administration has also begun tackling some of the major drainage issues throughout the City with the \$835,000 loan order that was approved by the City Council in FY2017.

The third largest category of capital spending is for vehicles and equipment, representing 4.9% of total spending in the CIP. The largest piece of equipment needed in the next five years is a ladder truck for the Fire Department, with an estimated cost of \$1.2 million; the City applied for a Homeland Security Grant that would potentially fund up to \$500,000 of the cost, if approved. In addition to the ladder truck, we must continue to maintain our fleet of vehicles and equipment used predominantly by the Department of Public Services, Police, Fire, Council on Aging, Youth Services, Parks and Harbormaster.

Project Costs by Project Type



Funding the CIP

The City remains committed to making annual capital investments through a diverse stream of funding sources. As such, the City has been able to maintain a strong financial position by leveraging State and Federal funds, grants, CPA funds, and strong Free Cash and Retained Earning balances to fund many capital improvements and purchases. This has limited the City's need to borrow to fund smaller capital improvements. The funding philosophy behind the CIP was to continue to fund and invest in capital without drastically increasing the debt burden. As recommended in the best practices report released by the Division of Local Services, the City will continue ensure sustainable funding for our Capital Improvement Program by way of maintaining minimum funding target of 8.0% of annual revenue. Over the past five years, the City has funded capital at 8.2% of annual revenue. This minimum ratio becomes an especially useful tool so that, as debt service from older capital projects rolls off, those funds will not be earmarked for other operating needs, but instead retained for future capital investments.

Below is a summary of anticipated project costs for fiscal years 2018 through 2022:

Project Costs by Department

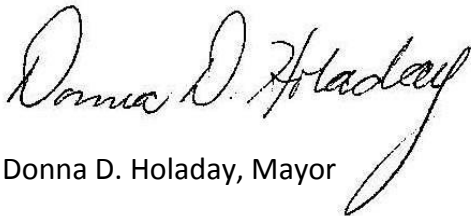
Estimated Project Costs by Fiscal Year

Department	FY2018	FY2019	FY2020	FY2021	FY2022	Five-Year Total
Information Technology	53,235	53,235	53,235	53,235	-	212,940
Fire	20,000	1,555,000	3,105,000	5,105,000	-	9,785,000
Police	55,000	30,000	13,200	55,000	-	153,200
Sustainability	-	-	650,000	-	-	650,000
Planning & Development	2,575,000	11,116,372	2,650,000	800,000	3,000,000	20,141,372
Council on Aging	60,000	-	-	-	-	60,000
Library	18,054	28,436	-	-	-	46,490
Youth Services	-	2,000,000	-	-	-	2,000,000
Parks	136,269	412,120	48,000	277,100	-	873,489
Schools	997,978	445,000	1,910,245	55,000	11,015,000	14,423,223
DPS - Highway	1,852,539	3,555,539	6,910,539	4,867,539	1,117,539	18,303,695
Total General Fund	\$5,768,075	\$19,195,702	\$15,340,219	\$11,212,874	\$15,132,539	\$66,649,409
DPS - Sewer	260,000	475,000	125,000	-	1,000,000	1,860,000
DPS - Water	905,000	855,000	2,090,000	575,000	700,000	5,125,000
Total Enterprise Funds	\$1,165,000	\$1,330,000	\$2,215,000	\$575,000	\$1,700,000	\$6,985,000
Total Capital Improvements	\$6,933,075	\$20,525,702	\$17,555,219	\$11,787,874	\$16,832,539	\$73,634,409

Conclusion

I want to thank everyone who has helped to make this CIP not just a document, but a real plan. The City continues to make great strides towards improving its capital planning. The capital budget on the following pages highlights the City's ongoing responsibility to maintain its facilities, vehicles, equipment, and infrastructure, and to make the necessary capital investments to meet the needs of our community. Many projects continue to be deferred in order to keep the funding mechanisms realistic, but hopefully those can be included in the CIP in subsequent years. The CIP is a living document in the truest sense and will continue to be reevaluated and updated on an annual basis as part of the budget process. The CIP will also continue to be included as an appendix to the annual operating budget and it is my intention to aggressively pursue funding for each year of the program.

Respectfully submitted,



Donna D. Holaday, Mayor

II. FY 2018-2022 CIP Summary

CIP #	Department	Project Description	FY2018	FY2019	FY2020	FY2021	FY2022	Five-Year Total
CA001	Council on Aging	Purchase of 14 Passenger Van	\$60,000	\$0	\$0	\$0	\$0	\$60,000
FD001	Fire	Rechassis Forestry Pumper	\$0	\$0	\$0	\$50,000	\$0	\$50,000
FD002	Fire	Replace/Update Radio Equipment	\$0	\$55,000	\$55,000	\$55,000	\$0	\$165,000
FD003	Fire	Replacement Aerial Ladder Fire Truck	\$0	\$1,200,000	\$0	\$0	\$0	\$1,200,000
FD004	Fire	Type III Ambulance	\$0	\$200,000	\$0	\$0	\$0	\$200,000
FD005	Fire	Replacement of Fire Station # 2	\$0	\$0	\$0	\$5,000,000	\$0	\$5,000,000
FD006	Fire	Architectural Study and Design for Fire Station	\$0	\$100,000	\$0	\$0	\$0	\$100,000
FD007	Fire	Renovation of NFD Headquarters Station	\$0	\$0	\$3,000,000	\$0	\$0	\$3,000,000
FD008	Fire	SCBA Replacement	\$0	\$0	\$50,000	\$0	\$0	\$50,000
FD009	Fire	New Front Entryway / Rear Door for HQ	\$20,000	\$0	\$0	\$0	\$0	\$20,000
HW001	DPS - Highway	Parker Street/Scotland Road Culvert Replacement	\$0	\$0	\$200,000	\$700,000	\$0	\$900,000
HW002	DPS - Highway	Brown's Wharf Culvert Replacement Phase II	\$0	\$0	\$90,000	\$550,000	\$0	\$640,000
HW003	DPS - Highway	Drainage Improvement Projects Phase 1	\$200,000	\$235,000	\$0	\$0	\$0	\$435,000
HW004	DPS - Highway	Purchase of 6 Wheel Dump Truck with Plow	\$135,000	\$135,000	\$135,000	\$0	\$0	\$405,000
HW005	DPS - Highway	Purchase of Trackless Snow Blower	\$0	\$0	\$128,000	\$0	\$0	\$128,000
HW006	DPS - Highway	Purchase 1 1/2 Ton Diesel Dump Truck w/plow	\$0	\$85,000	\$0	\$0	\$0	\$85,000
HW007	DPS - Highway	Purchase 3/4 Gas Pick-up Truck with Plow	\$0	\$33,000	\$0	\$0	\$0	\$33,000
HW008	DPS - Highway	Stonewall at Highland Cemetery - Repair	\$0	\$0	\$40,000	\$0	\$0	\$40,000
HW009	DPS - Highway	Roadway Paving Improvement	\$1,217,539	\$1,017,539	\$817,539	\$817,539	\$817,539	\$4,687,695
HW010	DPS - Highway	Sidewalk Replacement/New Construction Program	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
HW011	DPS - Highway	Purchase of Tree Truck / Bucket Truck	\$0	\$0	\$200,000	\$0	\$0	\$200,000
HW012	DPS - Highway	Roof Replacements - DPS / Library / Fire	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
HW013	DPS - Highway	Downtown Water/Sewer/Drain Utility Upgrades	\$0	\$300,000	\$0	\$0	\$0	\$300,000
HW014	DPS - Highway	Phillips Drive Roadwork and Drainage	\$0	\$350,000	\$2,500,000	\$2,500,000	\$0	\$5,350,000
HW015	DPS - Highway	Plummer Spring Bridge Replacement	\$0	\$100,000	\$2,500,000	\$0	\$0	\$2,600,000
IT001	Information Technology	IT Hardware	\$53,235	\$53,235	\$53,235	\$53,235	\$0	\$212,940
LI001	Library	Carpet Replacement	\$18,054	\$28,436	\$0	\$0	\$0	\$46,490
PD001	Police	Garage Doors	\$25,000	\$0	\$0	\$0	\$0	\$25,000
PD002	Police	Facility Weatherproofing	\$0	\$0	\$0	\$25,000	\$0	\$25,000
PD003	Police	Carpet Replacement	\$0	\$0	\$0	\$30,000	\$0	\$30,000
PD004	Police	Locker Replacement	\$30,000	\$0	\$0	\$0	\$0	\$30,000
PD005	Police	Radar Units	\$0	\$0	\$13,200	\$0	\$0	\$13,200
PD006	Police	Records Room Renovation	\$0	\$30,000	\$0	\$0	\$0	\$30,000

CIP #	Department	Project Description	FY2018	FY2019	FY2020	FY2021	FY2022	Five-Year Total
PK001	Parks	Bartlet Mall Frog Pond Restoration	\$0	\$40,500	\$0	\$0	\$0	\$40,500
PK002	Parks	Cushing Park Improvement Project	\$19,720	\$0	\$20,000	\$212,100	\$0	\$251,820
PK003	Parks	Joppa Park Improvement Project	\$16,000	\$69,000	\$0	\$0	\$0	\$85,000
PK004	Parks	Inn Street Site Amenities	\$10,000	\$20,000	\$0	\$0	\$0	\$30,000
PK005	Parks	Field Improvement - Fuller Complex	\$43,227	\$200,000	\$0	\$0	\$0	\$243,227
PK006	Parks	Tractor	\$47,322	\$0	\$0	\$0	\$0	\$47,322
PK007	Parks	Mini-excavator Purchase	\$0	\$0	\$0	\$65,000	\$0	\$65,000
PK008	Parks	Ventrak Slope Mower	\$0	\$0	\$28,000	\$0	\$0	\$28,000
PK009	Parks	Purchase of Used Pickup Truck	\$0	\$25,000	\$0	\$0	\$0	\$25,000
PK010	Parks	Fuller North Field Irrigation System	\$0	\$30,000	\$0	\$0	\$0	\$30,000
PK011	Parks	Worksite Utility Vehicle	\$0	\$27,620	\$0	\$0	\$0	\$27,620
PL001	Planning & Development	Fish Pier Embayment Dredging	\$0	\$0	\$50,000	\$700,000	\$0	\$750,000
PL002	Planning & Development	Intermodal Structured Parking Facility	\$2,500,000	\$10,916,372	\$0	\$0	\$0	\$13,416,372
PL003	Planning & Development	Central Waterfront Bulkhead Phase II	\$0	\$0	\$0	\$100,000	\$3,000,000	\$3,100,000
PL004	Planning & Development	Central Waterfront Rail Trail Extension/Park Expansion	\$0	\$0	\$850,000	\$0	\$0	\$850,000
PL005	Planning & Development	Clipper City Rail Trail Phase III	\$75,000	\$100,000	\$1,750,000	\$0	\$0	\$1,925,000
PL006	Planning & Development	Permit Tracking Software	\$0	\$100,000	\$0	\$0	\$0	\$100,000
SC001	Schools	High School Science Wing Addition & Renovation	\$0	\$0	\$0	\$0	\$11,000,000	\$11,000,000
SC002	Schools	Nock-Parking Repaving & Lighting Upgrades	\$475,000	\$0	\$0	\$0	\$0	\$475,000
SC003	Schools	Nock-Walkway/Sidewalk Repairs and Repaving	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
SC004	Schools	Nock-Tennis Court Renovation	\$0	\$0	\$47,950	\$0	\$0	\$47,950
SC005	Schools	Nock-Gym & Auditorium Roof Replacement	\$0	\$0	\$662,295	\$0	\$0	\$662,295
SC006	Schools	Nock-Elevator Controls Modernization	\$303,710	\$0	\$0	\$0	\$0	\$303,710
SC007	Schools	Nock-Furniture Replacement	\$25,000	\$25,000	\$25,000	\$0	\$0	\$75,000
SC008	Schools	High School Roof Replacement	\$0	\$0	\$900,000	\$0	\$0	\$900,000
SC009	Schools	High School Auditorium Plaster Repairs	\$0	\$0	\$100,000	\$0	\$0	\$100,000
SC010	Schools	High School Exterior Woodwork Project	\$55,268	\$75,000	\$0	\$0	\$0	\$130,268
SC011	Schools	High School Boiler #2 Interior Brickwork	\$14,000	\$0	\$0	\$0	\$0	\$14,000
SC012	Schools	High School Masonry Repairs	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000
SC013	Schools	High School-Concrete/Sidewalk Repairs	\$15,000	\$15,000	\$15,000	\$15,000	\$0	\$60,000
SC014	Schools	High School-Front Walkway Extension	\$15,000	\$0	\$0	\$0	\$0	\$15,000
SC015	Schools	High School Perimeter Stone Wall Repairs	\$0	\$75,000	\$0	\$0	\$0	\$75,000
SC016	Schools	High School Additional Parking Spaces and Curbing	\$0	\$0	\$100,000	\$0	\$0	\$100,000
SC017	Schools	High School Furniture Replacement	\$0	\$20,000	\$20,000	\$0	\$0	\$40,000
SC018	Schools	High School Carpet Replacement	\$0	\$0	\$25,000	\$25,000	\$0	\$50,000
SC019	Schools	High School Ground Floor Vestibules	\$30,000	\$0	\$0	\$0	\$0	\$30,000
SC020	Schools	High School Technology	\$0	\$170,000	\$0	\$0	\$0	\$170,000

CIP #	Department	Project Description	FY2018	FY2019	FY2020	FY2021	FY2022	Five-Year Total
SU001	Sustainability	HVAC Improvements - City Hall	\$0	\$0	\$650,000	\$0	\$0	\$650,000
SW001	DPS - Sewer	Turkey Hill Sewer Main Replacement	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
SW002	DPS - Sewer	CCTV and Cleaning Sewer Downtown	\$0	\$100,000	\$0	\$0	\$0	\$100,000
SW003	DPS - Sewer	Sewer and Manhole Replacement Project	\$0	\$300,000	\$0	\$0	\$0	\$300,000
SW004	DPS - Sewer	New Crane Truck	\$0	\$0	\$75,000	\$0	\$0	\$75,000
SW005	DPS - Sewer	Bobcat Loader	\$0	\$0	\$50,000	\$0	\$0	\$50,000
SW006	DPS - Sewer	Purchase 1 1/2 Ton Diesel Dump Truck w/plow	\$60,000	\$0	\$0	\$0	\$0	\$60,000
SW007	DPS - Sewer	Purchase of Ten Wheel Dump Truck	\$200,000	\$0	\$0	\$0	\$0	\$200,000
SW008	DPS - Sewer	WWTF and Sewer System Resiliency Plan	\$0	\$75,000	TBD	\$0	\$0	\$75,000
WA001	DPS - Water	Water Main Replacement	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$1,625,000
WA002	DPS - Water	Purchase of Six Wheel Dump Truck	\$0	\$0	\$0	\$0	\$175,000	\$175,000
WA003	DPS - Water	Route One Water Main Project	\$350,000	\$0	\$0	\$0	\$0	\$350,000
WA004	DPS - Water	Meter Replacement Project (Water/Sewer)	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$900,000
WA005	DPS - Water	Lower Artichoke Reservoir Dam Improvement	\$80,000	\$40,000	\$40,000	\$0	\$0	\$160,000
WA006	DPS - Water	Public Water Supply Protection	\$0	\$50,000	\$0	\$0	\$0	\$50,000
WA007	DPS - Water	Water Supply - Quality Improvements	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$200,000
WA008	DPS - Water	New Hypochlorite Day Tank System	\$0	\$0	\$25,000	\$0	\$0	\$25,000
WA009	DPS - Water	Public Water Supply Resiliency Plan	\$0	\$40,000	\$0	\$0	\$0	\$40,000
WA010	DPS - Water	Replace Water Supply Line Through Moseley Woods	\$0	\$50,000	\$350,000	\$0	\$0	\$400,000
WA011	DPS - Water	Replace Water Supply Line to Route 113	\$0	\$100,000	\$1,100,000	\$0	\$0	\$1,200,000
YS001	Youth Services	Recreation Center	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
Total			\$6,933,075	\$20,525,702	\$17,555,219	\$11,787,874	\$16,832,539	\$73,634,409