Agenda (all workshops slated to run 6pm to 8pm):

Blue means per department, These are approximate guidelines

Item	Estimated Time
Budget and Finance/COTW meeting opened and roll taken	2 minutes
Department heads of each department offer thoughts and outlook	10 minutes
CIP Review	15 minutes
Line-item Review (Last year's spending, Proposed amounts, etc)	15 minutes
Discussion and Q&A	25 minutes
Information request compilation	5 minutes
Public comment (expands to allow any member of the public an opportunity to speak)	8 minutes
Adjournment	2 minutes
Total:	2 Hours

Detailed Breakdown:

Payanya Faragast Canaral Administration Finance and Charad Camilan	City Clearly	
Revenue Forecast, General Administration, Finance, and Shared Services	City Clerk City Council	
	• City Council	
	 Board of Registrars 	
	• Parking Clerk	
	Mayor's Office	
	o Legal	
	 General Administration 	
	Information Technology (IT)	
	Auditor	
	Assessor	
	Treasurer/Collector	
	Human Resources	
	 Health Insurance 	
	Retirement System	
	Debt Service	
Planning and Development	Planning and Development	
	Building Department	
Education	Essex North Shore Technical High School	
	Whittier Regional Vocational Technical High School	
	Newburyport Public Schools	
Planning and Development	Planning and Development	
	Building Department	
Public Services	Sustainability	
	Department of Public Services	
	 Highway Division 	
	 Snow and Ice 	
	 Parks Division 	
	 Water Division 	
	 Sewer Division 	
Social Services	Council on Aging	
	Newburyport Public Library	
	Recreation and Youth Services	
	Veteran's Services	
Public Safety	Emergency Management	
	Fire	
	Police	
	Harbormaster	
	Health	
	• Animal Control	
Hearing/Clean-up/Discussion	Open discussion/initial deliberation	